



ALGOMA

— STEEL INC. —

Earnings Call Presentation
For the Quarter ended December 31st, 2023

February 7th, 2024

NASDAQ:ASTL
TSX: ASTL

in Canadian dollars unless otherwise noted

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This presentation contains “forward-looking information” under applicable Canadian securities legislation and “forward-looking statements” within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 (collectively, “forward looking statements”). Forward-looking statements and information generally can be identified by the use of forward-looking terminology such as “outlook”, “objective”, “may”, “will”, “expect”, “intend”, “estimate”, “anticipate”, “believe”, “should”, “plans”, “budget”, “continue” or similar expressions suggesting future outcomes or events. Forward-looking statements and information include, but are not limited to, statements regarding the operations, business, financial condition, expected financial results, performance, opportunities, strategies, outlook and guidance of Algoma Steel Group Inc. (the “Company” or “Algoma”), Algoma’s strategic objectives, its implementation of an ISO 45001 Safety Management System, its expectation to continue to pay a quarterly dividend, potential purchases under its normal course issuer bid, and Algoma’s transformation to electric arc furnace steelmaking (the “EAF Transformation”), including the expected timing of the EAF Transformation and the resulting effects on the Company, expectations regarding future economic conditions, including the price of steel, potential recession and fluctuations in interest rates, Algoma’s capitalization and ability to create value for its shareholders.

Although we believe that our anticipated future results, performance or achievements expressed or implied by the forward-looking statements and information are based upon reasonable assumptions and expectations, the reader should not place undue reliance on forward-looking statements and information because they involve known and unknown risks, uncertainties and other factors, many of which are beyond our control, which may cause the actual results, performance or achievements of the Company to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements and information. The material factors or assumptions that were applied by us in drawing conclusions or making forecasts or projections set out in the forward-looking statements and information, and those risks, uncertainties and other factors that could cause actual results to differ materially from the forward-looking statements and information, include, but are not limited to: global and North American product demand; production levels and capacity utilization; the risks associated with the steel industry generally, including the price of steel; the ability of the Company to implement and realize its business plans, including the EAF Transformation; the risk of downturns and a changing regulatory landscape in the Company’s highly competitive and cyclical industry; future results of operations; future cash flow and liquidity; future capital investment; the impact of the foregoing items on our debt service obligations; our ability to operate our business, remain in compliance with debt covenants; restrictive covenants in debt agreements limiting our discretion to operate our business; plant operating performance; upgrades to our facilities and equipment; our joint venture arrangements; our research and development activities; our ability to source raw materials and other inputs at a competitive cost; debt financing, government or regulatory accommodation for key operational inputs and other current or future compliance requirements; our ability to supply to new customers and markets; our ability to effectively manage costs; our ability to attract and retain key personnel and skilled labour; our ability to obtain and maintain existing financing on acceptable terms, when required; changes in environmental, climate change, tax and other laws, rules and regulations, including international trade regulations and global data privacy laws; growth in steel markets and industry trends; significant domestic and international competition; increased use of competitive products; a protracted fall in steel prices; plant operating performance; product mix; level of contract sales; excess capacity, resulting in part from expanded production in China and other developing economies; low-priced steel imports, import levels and government actions or lack of actions with regard to imports; protracted declines in steel consumption caused by poor economic conditions in North America or by the deterioration of the financial condition of our key customers; increases in annual funding obligations resulting from our under-funded pension plans; supply and cost of raw materials and energy; natural gas prices and usage; the cost and reliability of third party suppliers and service providers; currency fluctuations; environmental compliance and remediation; unexpected equipment failures and other business interruptions; a protracted global recession or depression; North American and global economic performance and political developments; and changes in general economic conditions, including as a result of the COVID-19 pandemic, inflation, rising interest rates and the ongoing impact of the conflict in Ukraine.

The foregoing list of factors is not exhaustive and readers should also consider the other risks and uncertainties set forth in the section entitled “Risk Factors” and “Cautionary Note Regarding Forward-Looking Information” in Algoma’s Annual Information Form for the year ended March 31, 2023, filed by Algoma with applicable Canadian securities regulatory authorities (available under the company’s SEDAR+ profile at www.sedarplus.ca) and with the U.S. Securities and Exchange Commission (the “SEC”), as part of Algoma’s Annual Report on Form 40-F (available at www.sec.gov), as well as in Algoma’s current reports with the Canadian securities regulatory authorities and the SEC.

Given these risks, uncertainties and other factors, readers should not place undue reliance on forward-looking statements or information as a prediction of actual results. The forward-looking statements and information reflects management’s current expectations and beliefs regarding future events and operating performance and is based on information currently available to management. Although we have attempted to identify important factors that could cause actual results to differ materially from the forward-looking statements and information contained herein, there are other factors that could cause results not to be as anticipated, estimated or intended. The forward-looking statements and information contained herein is current as of the date hereof and, except as required under applicable law, we do not undertake to update or revise it to reflect new events or circumstances.

Certain information in this presentation may be considered as “financial outlook” within the meaning of applicable securities legislation. The purpose of this financial outlook is to provide readers with disclosure regarding the Company’s reasonable expectations as to the anticipated results of its proposed business activities for the periods indicated. Readers are cautioned that the financial outlook may not be appropriate for other purposes.

PRESENTATION OF FINANCIAL INFORMATION

The Company’s fiscal year runs from April 1st to March 31st. The Company and its subsidiaries’ functional currency is the United States dollar (“US dollar” or “US\$”). The US dollar is the currency of the primary economic environment in which the Company and subsidiaries operate. The items included in the unaudited condensed interim consolidated financial statements are measured using the US dollar.

For reporting purposes, the unaudited condensed interim consolidated financial statements are presented in millions of Canadian dollars (“C\$” or “\$”). The assets and liabilities are translated into the reporting currency using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at average exchange rates for the reporting period. Exchange differences arising are recognized in other comprehensive income and accumulated in equity under the heading ‘Foreign exchange on translation to presentation currency.’

The Company’s financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (“IFRS”). IFRS differs in certain material respects from U.S. generally accepted accounting principles (“U.S. GAAP”). As such, the Company’s financial statements are not comparable to the financial statements of U.S. companies prepared in accordance with U.S. GAAP.

This presentation should be read in conjunction with, the Company’s December 31, 2023 interim unaudited consolidated financial statements and the accompanying notes.

NON-IFRS MEASURES

To supplement our financial statements, we use certain non-IFRS measures to evaluate the performance of Algoma. These terms do not have any standardized meaning prescribed within IFRS and, therefore, may not be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing a further understanding of our financial performance from management’s perspective and providing management and investors with additional information for comparison of our operating results across different time periods and to the operating results of other companies. Accordingly, they should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS. Please refer to the Company’s most recent MD&A for further discussion of these non-IFRS financial measures, including Adjusted EBITDA, and for a reconciliation to comparable IFRS measures, including net income. See also Annex: Adjusted EBITDA Reconciliation on slide 13.



Today's Presenters:



Michael Garcia
Chief Executive Officer



Rajat Marwah
Chief Financial Officer

Safety Performance

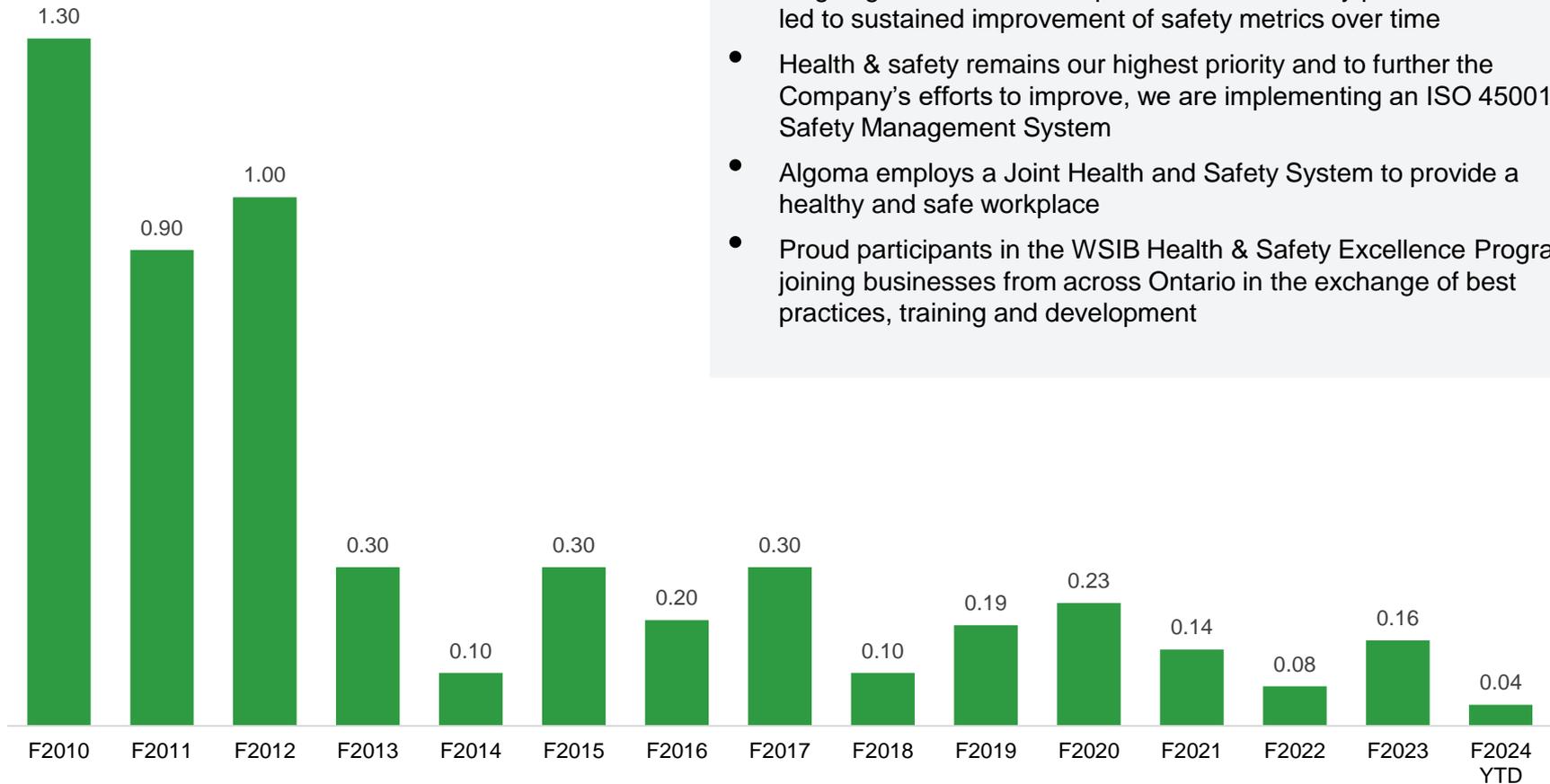
Financial Performance

Market Update

Strategic Update

Questions & Answers

Continued Focus and Improvement in Lost Time Injury Frequency Rate (LTIFR)¹



Health & Safety Performance

- Ongoing commitment to superior Health & Safety performance has led to sustained improvement of safety metrics over time
- Health & safety remains our highest priority and to further the Company's efforts to improve, we are implementing an ISO 45001 Safety Management System
- Algoma employs a Joint Health and Safety System to provide a healthy and safe workplace
- Proud participants in the WSIB Health & Safety Excellence Program, joining businesses from across Ontario in the exchange of best practices, training and development

Safety is Top Priority for Algoma

Source: Company information.

¹ Lost Time Injury Frequency is calculated as ((Number of lost time injuries in the reporting period x 200,000) / Total hours worked in the reporting period).

Q3 FY2024 - Ended December 31st, 2023

- **Shipping volume** was 516K NT in Q3 FY2024, down 6% from 549K NT in Q2 FY2024 and up 13% from 458K NT in Q3 FY2023.
- **Steel Revenue** was \$557 million in Q3 FY2024, down 16% from \$666 million in Q2 FY2024 and up 9% from \$512 million in Q3 FY2023.
- **Adjusted EBITDA** was \$-1 million in Q3 FY2024, down \$82 million from \$81 million in Q2 FY2024 and up \$35 million from \$-36 million in Q3 FY2023.
- **Net Income** was \$-85 million in Q3 FY2024, down \$-116 million from \$31 million in Q2 FY2024 and down \$15 million from \$-70 million in Q3 FY2023.
- **Cash position** was \$95 million at the end of Q3 FY2024 with availability of \$332 million under the Revolving Credit Facility

Q3 FY2024 YTD

1,634 kNT
Shipments

\$1,977 million
Steel Revenue

\$271 million
Adjusted EBITDA

Adjusted EBITDA margin fiscal YTD was 12.5%



Third Quarter Financial Highlights

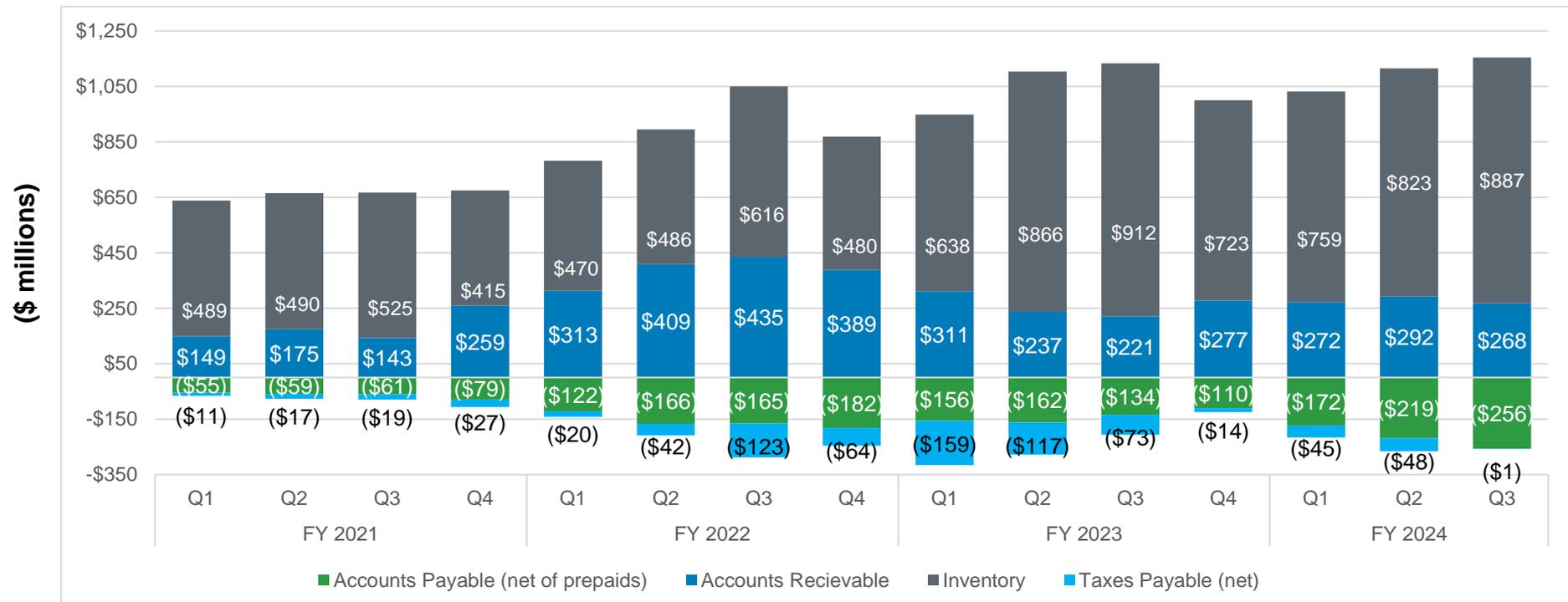
	Q3 FY2024	Q3 FY2023	Change		Q2 FY2024	Change	
Shipping volume ('000s tons)	516	458	↑	13%	549	↓	-6%
Net Sales Realization per ton (\$/ton)	1,079	1,116	↓	-3%	1,213	↓	-11%
Steel Revenue(\$ million)	557	512	↑	9%	666	↓	-16%
Cost of Steel Products Sold (\$/NT)	1,027	1,157	↓	-11%	1021	↑	1%
Adjusted EBITDA (\$ million)	(1)	(36)	↑	N/A	81	↓	N/A
Net Income (\$ million)	(85)	(70)	↓	N/A	31	↓	N/A

Algoma Q3 FY2024 Quarterly Adjusted EBITDA Margin was -0.2%

Overview of Net Working Capital Seasonality



Net Working Capital \$M ¹	\$ 573	\$ 589	\$ 588	\$ 568	\$ 641	\$ 687	\$ 762	\$ 623	\$ 633	\$ 825	\$ 926	\$ 875	\$ 815	\$ 849	\$ 897
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Source Q3 FY2024 Notes to the Financial Statements:

(1) Please note that the chart shown includes Inventory, Trade Receivables, Payables Net of Prepaids, and Taxes Payable Net of Taxes Receivable

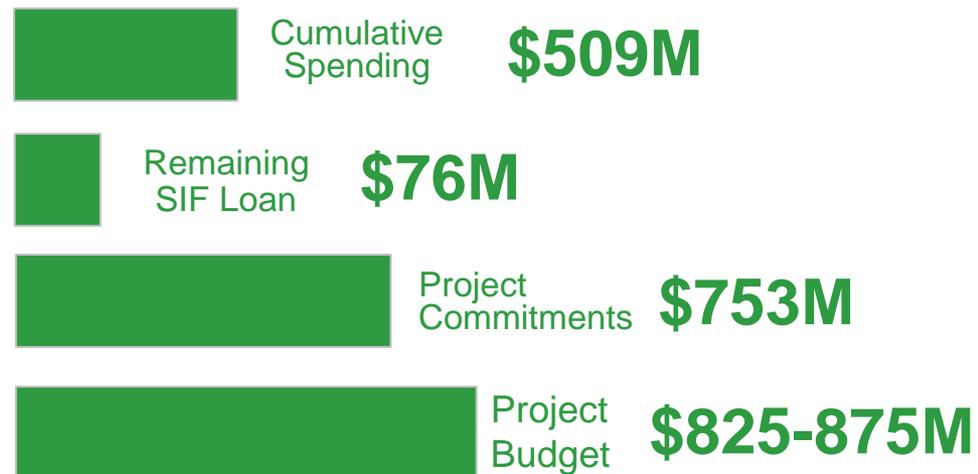


Rendering becoming Reality

Project Statistics²:

Concrete 22,033 cu/m Structural steel 11,000 tons	Dust Hoods 50% installed	Fume Treatment Plant Foundations 95% complete
Utility Room#1 floor slab completed	Meltshop building roofing 40%	No.2 Baghouse equipment Installation 30%
Shell Reline Foundations 90% complete	Both Charging Cranes Major components installed	Water Treatment Plant Excavation complete, Foundation 8%

By the numbers²:

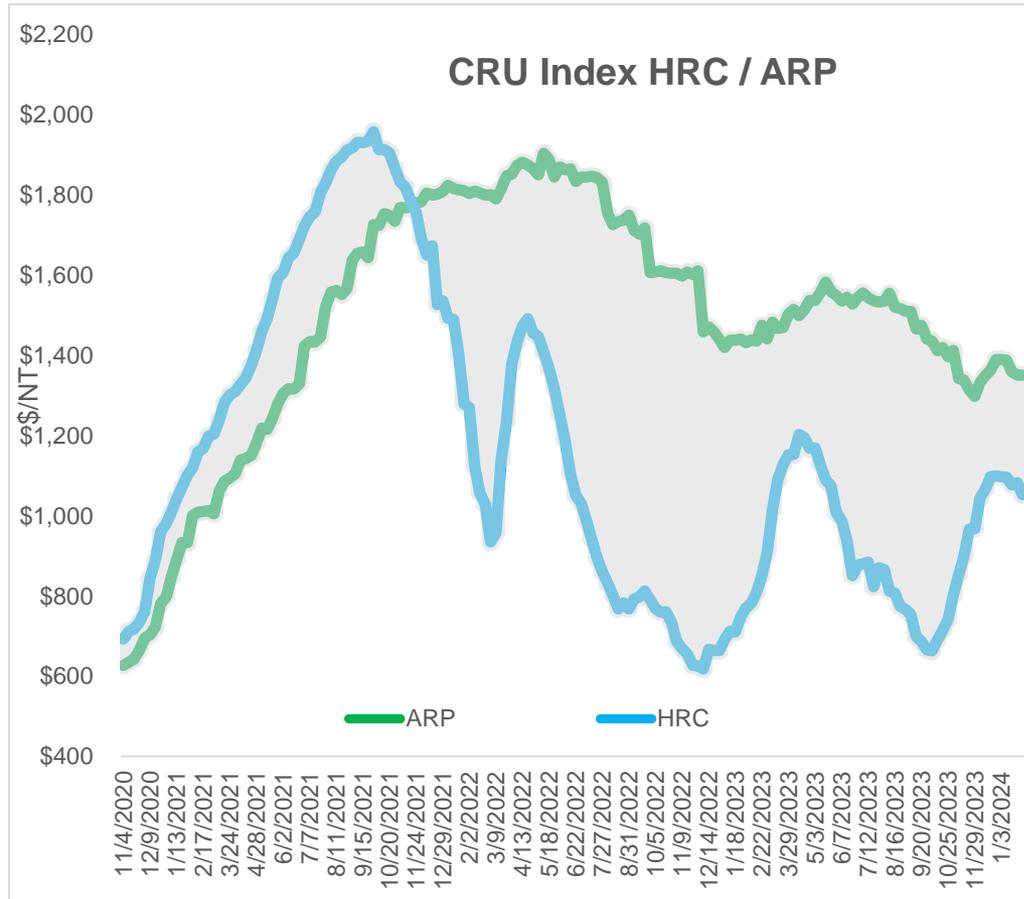


(1) Photo taken February 2, 2024
(2) Project Estimates at December 31, 2023

North American HRC price rebounding/ Plate pricing remains strong

Historical Hot Rolled Coil (HRC) and As Rolled Plate Prices (ARP) (US\$/ton)

Key Market Drivers



- Index HRC increased approx. 66% over Q3 after the big 3 automakers all finalized their respective labor contracts with United Steelworkers (USW) with a recent high of \$1,099 NT.
- The spread between HRC and ARP has narrowed as HRC prices strengthened

Macro Economic Drivers

- In January, the United States Federal Reserve kept its key interest rate unchanged, indicating that a rate cut would only be considered upon observing concrete evidence of inflation returning to the 2% target.
- The US economy remained resilient with 3% quarter over quarter growth versus expectations of 2%; despite 22 year record high interest rates.

Committed to our Path Forward, Creating a Track Record of Success

Strategic Direction

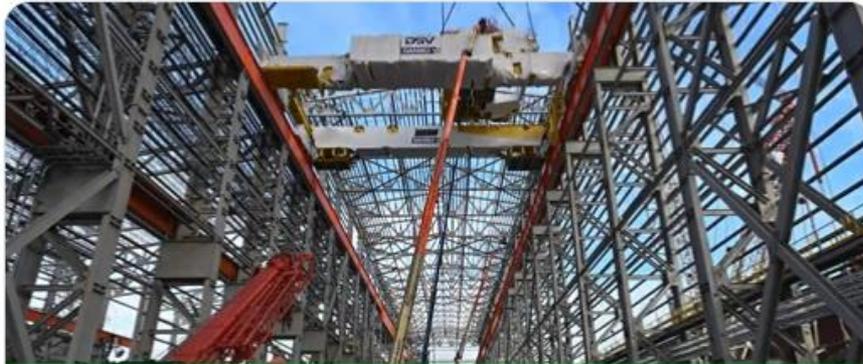
<p>Operational & Capital Improvements</p> <p>Algoma has developed and executed numerous operational and capital projects that add long term value to the business</p>	<p><u>Ladle Met Furnace #2</u></p> <p>debottlenecks operations and increases capacity</p> <p>Feb 2021</p>	<p><u>EAF Approval</u></p> <p>Received board approval to begin construction of Electric Arc Furnace</p> <p>Nov 2021</p>	<p><u>PMM Phase 1</u></p> <p>Enhancing quality and expanding grade range on Canada's only discrete plate mill 2022</p>	<p><u>LSP Power Plant</u></p> <p>Installation of new turbines to support power generation for EAF project</p> <p>June 2023</p>	<p><u>EAF Project</u></p> <p>Construction progresses on transformative electric arc furnace</p> <p>2021-2024E</p>	<p><u>PMM Phase 2</u></p> <p>Commissioning Heavy Gauge Inline Shear</p> <p>Oct 2023</p>	<p><u>PMM Phase 2</u></p> <p>Final installation of key elements to complete project</p> <p>2024E</p>
<p>Financial Discipline</p> <p>Algoma is has focused on streamlining its balance sheet, finding effective sources of capital to fund its strategic initiatives and providing long term value to stakeholders</p>	<p><u>Return to Public Markets</u></p> <p>including Equity injection of \$306M USD</p> <p>Oct 2021</p>	<p><u>Debt pay down</u></p> <p>Algoma extinguished all of its \$358M USD Sr. Secured debt</p> <p>Nov 2021</p>	<p><u>Regular Dividend</u></p> <p>Algoma commenced quarterly dividend of \$.05 / share</p> <p>Mar 2022</p>	<p><u>Substantial Issuer Bid</u></p> <p>Algoma buys back approx. 1/3 of outstanding shares</p> <p>Aug 2022</p>	<p><u>Normal Course Issuer Bid</u></p> <p>Algoma renewed its NCIB for share repurchases</p> <p>2023/24</p>	<p><u>ABL Renewal</u></p> <p>Amend and extend Algoma's now upsized US\$300M asset-based loan</p> <p>May 2023</p>	<p><u>Low Leverage Profile</u></p> <p>Algoma maintains a robust balance sheet with liquidity to support market fluctuations and its capital initiatives</p> <p>Ongoing</p>
<p>Strategic Partnerships</p> <p>Algoma continues to develop partnerships focused on de-risking the organization and creating long term value for stakeholders</p>	<p><u>Walters</u></p> <p>Selected to fabricate and construct EAF Meltshop Building and other EAF equipment 2023-2025E</p>	<p><u>EllisDon</u></p> <p>Construction mgmt support contract for EAF construction</p> <p>2023-2025E</p>	<p><u>DSV</u></p> <p>Global logistics support for delivery of EAF equipment</p> <p>2023-2025E</p>	<p><u>United States Steel</u></p> <p>2-year extension ore contract de-risking transformation to EAF</p> <p>Sep 2023</p>	<p><u>IESO</u></p> <p>Provides Conditional Approval of Phase 1 & 2 System Impact Assessment</p> <p>2023</p>	<p><u>Ontario Government</u></p> <p>Issued Order in Council to expedite transmission lines construction</p> <p>2029E</p>	<p><u>EAF Contractors</u></p> <p>Remaining contract awards partnering with select contractors for equipment and infrastructure installation</p> <p>2024E</p>
<p>ESG Focus</p> <p>Algoma is committed to initiatives geared at driving performance, reducing risk and developing a culture of organizational excellence that improve our ESG performance</p>	<p><u>Focus on Safety</u></p> <p>Including zero lost time incidents for the past 2 Fiscal Quarters</p> <p>Apr – Sep 2021</p>	<p><u>Newly Constituted Board</u></p> <p>diversity of experience, thought and perspective</p> <p>Oct 2021</p>	<p><u>Performance Management</u></p> <p>Implemented a robust performance management system</p> <p>May 2019</p>	<p><u>Enterprise Risk Management</u></p> <p>Develop a culture of risk management</p> <p>Nov 2019</p>	<p><u>ESG Position Paper</u></p> <p>Published Algoma's approach to ESG</p> <p>April 2023</p>	<p><u>ESG Sustainability Report</u></p> <p>Algoma publishes its inaugural ESG report</p> <p>2023</p>	<p><u>Emission Reduction</u></p> <p>EAF project expects to reduce emissions 70% and improve GHG performance</p>
	Upcoming	Ongoing / Completed	Recently Announced				

We are positioning Algoma for a new era in steel, well-capitalized to make critical investments that enhance long term performance and create value for our shareholders

Appendices



A **Algoma Steel Inc.** @AlgomaSteelInc · Dec 18, 2023 ...
Exciting progress in our EAF journey! We installed the first of our two 570-ton Danieli cranes. Once the EAF is commissioned, these cranes will move scrap into the furnaces that will be recycled into steel. Follow our #AlgomaEAF project for more updates!



Essential to the EAF process, one of our two 570 ton Danieli cranes has been successfully installed.



A **Algoma Steel Inc.** @AlgomaSteelInc · Feb 2 ...
We are excited to share that we've been nominated for @IRMagazine's award for best ESG reporting! In Sep 2023, we released our inaugural ESG report, reflecting our commitment to Environmental, Social, and Governance practices.

Check out our ESG report: bit.ly/45PzZsV



Award nominee
Canada 2024

A **Algoma Steel Inc.** @AlgomaSteelInc · Jan 15 ...
#AlgomaSteel is proud to sponsor the 19th annual Bring a Doctor Home Hockey Tournament! To date, the tournament has raised ~\$500K to support Northern Ontario School of Medicine academic bursaries! Catch the action nightly at the John Rhodes Arena, Jan 15 - 20th. #SaultSteMarie



A **Algoma Steel Inc.** @AlgomaSteelInc · Dec 22, 2023 ...
The #AlgomaSteel Christmas Star is back, illuminating #SaultSteMarie with tradition, community spirit, and the promise of a bright future. Crafted in the 1980s, it now perches over Algoma's EAF building, symbolizing the heart of our steelmaking facility. #AlgomaEAF #HappyHolidays



For more updates follow our social channels on:



@AlgomaSteelInc



Algoma Steel Inc

Annex: Steel Revenue and Cost of Sales

		Three months ended December 31,			Nine months ended December 31,	
		2023	2022		2023	2022
<i>tons</i>						
Steel Shipments	↑ 12.6%	516,068	458,341	↑ 14.2%	1,634,499	1,431,068
<i>millions of dollars</i>						
Revenue	↑ 8.4%	C\$ 615.4	C\$ 567.8	↑ 3.5%	C\$ 2,175.2	C\$ 2,101.1
Less:						
Freight included in revenue		(48.1)	(43.7)		(150.7)	(128.3)
Non-steel revenue		(10.4)	(12.1)		(47.3)	(31.9)
Steel revenue	↑ 8.8%	\$ 556.9	\$ 512.0	↑ 1.9%	C\$ 1,977.2	C\$ 1,940.9
Cost of steel revenue	↑ 1.7%	C\$ 565.3	C\$ 556.0	↑ 8.3%	C\$ 1,730.1	C\$ 1,597.8
Depreciation included in cost of steel revenue		(31.7)	(24.6)		(80.1)	(69.4)
Carbon tax included in cost of steel revenue		(3.5)	(1.2)		(18.2)	(4.3)
Past service costs - pension benefits		-	-		-	(44.5)
Past service costs - post-employment benefits		-	-		-	(3.4)
Cost of steel products sold	↓ 0.0%	C\$ 530.1	C\$ 530.2	↑ 10.5%	C\$ 1,631.8	C\$ 1,476.2
<i>dollars per ton</i>						
Revenue per ton of steel sold	↓ 3.8%	C\$ 1,192	C\$ 1,239	↓ 9.3%	C\$ 1,331	C\$ 1,468
Cost of steel revenue per ton of steel sold	↓ 9.7%	C\$ 1,095	C\$ 1,213	↓ 5.3%	C\$ 1,058	C\$ 1,117
Average net sales realization on steel sales (i)	↓ 3.3%	C\$ 1,079	C\$ 1,116	↓ 10.8%	C\$ 1,210	C\$ 1,356
Cost per ton of steel products sold	↓ 11.2%	C\$ 1,027	C\$ 1,157	↓ 3.3%	C\$ 998	C\$ 1,032

(i) Represents Steel revenue (being Revenue less (a) Freight included in revenue and (b) Non-steel revenue) divided by the number of tons of Steel Shipments during the applicable period.

Annex: Adjusted EBITDA Reconciliation

<i>millions of dollars</i>	Three months ended December 31,		Nine months ended December 31,	
	2023	2022	2023	2022
Net (loss) income	C\$ (84.8)	C\$ (69.8)	C\$ 77.2	C\$ 318.9
Depreciation of property, plant and equipment and amortization of intangible assets	31.6	24.7	80.2	69.7
Finance costs	5.4	4.0	15.9	13.0
Interest on pension and other post-employment benefit obligations	4.8	5.0	14.4	12.4
Income taxes	(12.5)	(17.6)	38.7	72.2
Foreign exchange loss (gain)	14.7	10.6	14.1	(41.2)
Finance income	(2.4)	(3.9)	(8.8)	(10.4)
Inventory write-downs (<i>depreciation on property, plant and equipment in inventory</i>)	(1.3)	3.2	3.4	5.0
Carbon tax	3.5	1.2	18.2	4.3
Increase (decrease) in fair value of warrant liability	20.4	6.4	3.2	(67.1)
Increase (decrease) in fair value of earnout liability	6.2	(0.2)	3.5	(9.4)
Increase (decrease) in fair value of share-based payment compensation liability	11.3	(0.2)	6.0	(19.6)
Share-based compensation	2.1	0.7	5.1	3.4
Past service costs - pension benefits	-	-	-	49.5
Past service costs - post-employment benefits	-	-	-	3.8
Adjusted EBITDA (i)	C\$ (1.0)	C\$ (35.9)	C\$ 271.1	C\$ 404.5
Net (Loss) income Margin	(13.8%)	(12.3%)	3.5%	15.2%
Net (Loss) income / ton	C\$ (164.3)	C\$ (152.3)	C\$ 47.2	C\$ 222.8
Adjusted EBITDA Margin (ii)	(0.2%)	(6.3%)	12.5%	19.3%
Adjusted EBITDA / ton	C\$ (1.9)	C\$ (78.3)	C\$ 165.9	C\$ 282.7

(i) See "Non-IFRS Measures" for information regarding the limitations of using Adjusted EBITDA.

(ii) Adjusted EBITDA Margin is Adjusted EBITDA as a percentage of revenue.

Annex: Selected Quarterly Information

(millions of dollars, except where otherwise noted)

As at and for the three months ended¹

	2024			2023			2022		
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Financial results									
Total revenue	C\$ 615.4	C\$ 732.6	C\$ 827.2	C\$ 677.4	C\$ 567.8	C\$ 599.2	C\$ 934.1	C\$ 941.8	C\$ 1,064.9
Steel products	556.9	665.8	754.5	609.2	512.0	551.5	877.4	879.9	1,009.5
Non-steel products	10.4	16.4	20.5	14.1	12.1	8.2	11.6	13.9	14.2
Freight	48.1	50.4	52.2	54.1	43.7	39.5	45.1	48.0	41.2
Cost of sales	623.8	664.8	639.5	630.7	611.8	569.4	576.8	603.2	599.9
Administrative and selling expenses	28.5	31.0	23.4	25.0	21.7	24.2	28.4	28.0	18.9
Income (loss) from operations	(36.9)	36.8	164.3	21.7	(65.7)	5.6	328.9	310.6	446.1
Net income (loss)	(84.8)	31.1	130.9	(20.4)	(69.8)	87.2	301.4	242.9	123.0
Adjusted EBITDA	C\$ (1.0)	C\$ 81.0	C\$ 191.2	C\$ 47.9	C\$ (35.9)	C\$ 82.7	C\$ 357.7	C\$ 334.4	C\$ 457.3
Per common share (diluted)³									
Net income (loss)	C\$ (0.78)	C\$ 0.24	C\$ 0.85	C\$ (0.2)	C\$ (0.6)	C\$ 0.36	C\$ 1.49	C\$ 1.45	C\$ 0.92
Financial position									
Total assets	C\$ 2,651.6	C\$ 2,713.1	C\$ 2,627.8	C\$ 2,455.6	C\$ 2,549.0	C\$ 2,716.0	C\$ 3,070.5	C\$ 2,693.6	C\$ 2,520.7
Total non-current liabilities	744.3	660.1	665.0	650.0	663.4	693.3	618.0	573.5	640.1
Operating results									
Average NSR	C\$ 1,079	C\$ 1,213	C\$ 1,323	C\$ 1,066	C\$ 1,116	C\$ 1,266	C\$ 1,632	C\$ 1,608	C\$ 1,827
Adjusted EBITDA per nt ²	(1.9)	147.5	335.8	83.8	(78.3)	189.9	665.4	611.1	827.6
Shipping volume (in thousands of nt)									
Sheet	453	485	498	505	421	411	485	486	481
Plate	59	64	70	66	37	23	52	61	72
Slab	4	-	2	1	1	-	-	-	-

1 - Period end date refers to the following: "Q4" - March 31, "Q3" - December 31, "Q2" - September 30 and "Q1" - June 30.

2 - The definition and reconciliation of these non-IFRS measures are included in the "Non-IFRS Financial Measures" section of this MD&A.

3 - Pursuant to the Merger with Legato, on October 19, 2021, the Company effected a reverse stock split retroactively, such that each outstanding common share became such number of common shares, each valued at \$10.00 per share, as determined by the conversion factor of 71.76775% (as defined in the Merger Agreement), with such common shares subsequently distributed to the equity holders of the Company's former ultimate parent company.

Further, on February 9, 2022, the Company issued 35,883,692 common shares in connection with the earnout rights granted to non-management shareholders that existed prior to the Merger.

On March 3, 2022, the Company commenced a normal course issuer bid for which the Company purchased and cancelled 3,364,262 common shares as at March 31, 2023.

On June 21, 2022, the Company commenced a substantial issuer bid in Canada and a Tender Offer (the "Offer") in the United States. On July 27, 2022, the Offer was completed and 41,025,641 common shares were purchased for cancellation.

During Q-1 Fiscal 2024, the Company converted 35,379 DSUs to common shares. During Q-3 Fiscal 2024, Replacement LTIP and Earnout units were exercised resulting in the issuance of 435,232 common shares. At December 31, 2023, 104,038,495 common shares were outstanding.



ALGOMA

— STEEL INC. —

NASDAQ:ASTL
TSX: ASTL